



**HEALTHCARE IS A
HUMAN RIGHT.**

ANNUAL REPORT

2025

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Foreword

by Dr Steven Lloyd, President.

WE DIDN'T LOOK AWAY. HEALTHCARE IS A HUMAN RIGHT

In 2025, the people we work alongside faced barriers that should never exist and met them with a courage and conviction that humbled us. It was, and remains, our privilege to stand beside them. We did not look away.

In the UK, thousands of people remained unable to access the primary care they are legally entitled to: turned away, misinformed, or too afraid to come forward.

Our teams responded directly, supporting 1,925 people through our clinics, Advice Line and outreach services, and helping more than 83% of those we saw access NHS care.

We also worked to strengthen the wider healthcare system. By the end of 2025, over 2,600 GP practices had signed up to our Safe Surgeries initiative, with 500 joining during the year.

Each committed to ensuring patients are not denied care because they cannot provide proof of identity, address or immigration status. The initiative was recognised by the World Health Organisation as a best-practice case study.

We continued to expose barriers and advocate for change. Our report on the Home Office site at RAF Wethersfield documented a serious mental health crisis among people accommodated there.

We supported patients whose challenge reached the High Court, resulting in a judgment which found that people had been placed at the site unlawfully.

We also gave evidence to the UK Covid-19 Inquiry and the Home Affairs Select Committee, ensuring that the experiences of excluded communities informed national debate.

Internationally, we also refused to look away from a world facing deepening humanitarian crises.

In Gaza, our teams delivered an extraordinary 13,000 consultations each week in partnership with local organisations.

At one clinic, more than 1,000 patients were seen in a single day. With ongoing donor support, five clinics remained open throughout the year, with plans to expand further in 2026. Alongside clinical care, we delivered thousands of mental health consultations and launched a vital vaccination campaign.

When a devastating earthquake struck Myanmar in March, our teams were on the ground within 24 hours.

We also supported operations in Madagascar, Ukraine, Nepal, the Democratic Republic of Congo and the Occupied Palestinian Territories. This work was only possible because of the commitment of our supporters and our continued collaboration with the Médecins du Monde Network.

None of this happened without keeping our eyes wide open to what the future demands of us.

When a devastating earthquake struck Myanmar in March, our teams were on the ground within 24 hours.

Foreword



**HEALTHCARE IS A
HUMAN RIGHT.**

Following discussions with NHS and charity partners, we adapted our services to remain flexible and responsive wherever need arises, both locally and nationally.

As part of this shift, we closed our Stratford Clinic and expanded community-based outreach through trusted local partners.

For many people, feeling safe is the first step towards accessing healthcare, and meeting them in familiar places makes that possible.

These changes will help us provide more sustainable, accessible and impactful services while continuing to reach those most at risk of exclusion.

We are proud to work alongside partners including the British Red Cross, the Refugee Council, Kanlungan, Voice of Domestic Workers and RAMP.

We also invested in expanding our Advice Line and began developing our new 2027–2032 Strategic Plan.

We did all of this against an increasingly challenging backdrop.

Shifting donor priorities, the cost-of-living crisis, political instability, rising anti-migrant and exclusionary rhetoric, and declining international humanitarian funding created significant pressures.

We saw these challenges clearly, but we did not blink. Instead, we strengthened our partnerships, diversified our funding and continued investing in the people who make this work possible.

That brings me to those who made every achievement in this report possible: Our staff, whose dedication and compassion underpin everything we do.

our 79 volunteers, who gave their time and expertise so generously; and our 32 experts by experience, who transformed their own experiences of exclusion into powerful support for others.

We are deeply grateful to every one of them.

And to every donor, trust, foundation and partner who stood with us this year, thank you. You did more than sustain our work.

You demonstrated that healthcare as a human right is not simply a principle to defend but something worth building, patient by patient, case by case, year by year.

Our eyes remain wide open to what still needs to change, and together we enter 2026 stronger and more determined than ever.

Dr Steven Lloyd

President, Doctors of the World UK

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open to what still needs
to change, and together
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than ever.**

Trustees' report

The trustees present their report together with the audited financial statements for the year ended 31 December 2025.

Reference and administrative details

Charity Name: Doctors of the World UK

The company changed its name from Médecins du Monde UK on 26 April 2010.

Company registration number: 3483008
Charity registration number: 1067406

Registered Office

The Greenhouse, Unit 4.2,
244-254 Cambridge Heath Road
London
E2 9DA

doctorsoftheworld.org.uk

Board of Trustees/ Directors

The following individuals are the trustees, also directors, who served during the year and who continue to serve:

Dr. Steven Lloyd , President
Colin Herrman, Vice President
Julia McDonald, Treasurer

Avril Lee
Philomene Uwamaliya
Dr. Nikita Kanani
Mark Ward

Auditor

Goldwins Limited
75 Maygrove Road
West Hampstead
London
NW6 2EG

Bank

Lloyds Bank
3-5 Whitechapel Road
London
E1 1DU



What we do and why we do it?

Doctors of the World UK is part of a global medical humanitarian organisation working to make sure everyone gets the healthcare they need.

We provide direct services to people excluded from mainstream health systems, and we campaign for the systemic changes that would make those exclusions impossible.

We work in the UK and internationally as part of Médecins du Monde. Our work is grounded in clinical expertise, shaped by lived experience, and driven by a simple belief: healthcare is a human right. Not a privilege. A right.

We are proud of our thirty-year history supporting people at their most vulnerable moments, and campaigning to make the world a fairer, more inclusive place.

Doctors of the World UK reaches people that mainstream health services exclude.

People who are afraid to seek help.
People who don't know what they're
entitled to.
People who've been turned away.

Through our clinics and outreach work, we support people seeking refugee status or asylum, undocumented migrants, sex workers, people turned away from NHS care, people without documents, a fixed address or GP registration.

No requirement for documents. No questions about status. Just care, delivered by staff and volunteers with the clinical skills and the compassion to do it with dignity.

Access to healthcare is a human right,
yet thousands of people don't
experience this.

We won't stop until they do.



Our work in the UK

Who we help:

Everyone living in the UK is entitled to free primary care, regardless of who they are or their immigration status.

To access primary care services in the UK a person must be registered with a GP and have an NHS number.

GP practices may request proof of residential address and ID for registration, and an inability to provide these can lead to being wrongly denied GP registration.

Other barriers include limited support for those for whom English is not a first language, a general lack of information about rights, restrictive laws that prevent people without status from access free NHS hospital care, discrimination, fear of arrest, immigration enforcement and technological barriers such as availability of internet or phone credit.

Trauma and mistrust further prevent people from engaging with institutions and services.

In 2025, through our clinics, Advice Line and community work we,

- Supported **1,925** people
- Conducted **695** social and medical consultations
- Reached **477** people through community education, events and outreach activities
- Found that over **86%** of people supported were homeless, vulnerably housed or living in temporary or institutional accommodation
- Found that over **84%** of people supported were living below the poverty line
- Helped over **83%** of our patients access NHS services.

83%

of patients helped to access NHS services

1,925

People supported in 2025.



How we help

Our CQC registered clinics, Advice Line and outreach services provide free and accessible medical support, health rights education and support to register with an NHS GP.

This work is delivered by a team of highly trained volunteers; doctors, nurses, and support workers, supervised by our expert staff.

Our goal is to support people to register with a GP so that their health is protected for the long term, and to provide immediate medical help where it is required.

Our volunteers conduct full social consultations for our clients, exploring social circumstances, immigration status, housing, health, mental health, safeguarding concerns, and family circumstances.

Because we recognise that these factors have an impact on a person's health and wellbeing, not just their physical symptoms.

We advocate for our clients so they can access the health services they need, advise them on their rights, support them to register with a GP and signpost to other specialist services.

These conversations are never formulaic, as many clients do not speak English as a first language, may have experienced trauma, may fear immigration enforcement and need support to feel safe in discussing their situation.

We have a specialist casework service to support people who have healthcare withheld under the NHS Charging regulations advocate for their right to healthcare.

An average of 79 volunteers supported our work during 2025. Together, they enabled us to deliver:

- **149** advice line sessions
- **190** casework sessions
- **95** outreach sessions

Providing intensive one-to-one support to people facing barriers to healthcare.

79 volunteers supported our work during 2025

Advice Line and Outreach Services

Following the closure of our Stratford Clinic in March 2025, we expanded our outreach programme and strengthened partnerships with organisations already supporting people facing barriers to healthcare.

By the end of the year, we were delivering regular health advocacy and healthcare access services in partnership with the British Red Cross, the Refugee Council, Voice of Domestic Workers and Refugee, Asylum Seekers and Migrants Project (RAMP).

We also continued our partnership with the Africa Advocacy Foundation until March 2025, supporting the delivery of free, discreet and accessible HIV and sexual health testing within Black communities.

This partnership helped raise awareness, reduce stigma, and improve access to prevention, testing and treatment services for those at higher risk of HIV exposure.

How we help

Home Office contingency hotel accommodation

Between July 2024 and June 2025, Doctors of the World UK delivered an Initial Health Assessment Outreach Service for people seeking asylum living in Home Office contingency hotel accommodation in London.

The service aimed to improve access to healthcare, support GP registration and identify unmet health and wellbeing needs at an early stage.

During the project, we supported:

- **443 people,**
- **Completed 378 Initial Health Assessments**
- **Undertook 360 GP registrations and social consultations.**

We also provided over 500 additional interventions, including health advice, care coordination, system navigation, and follow-up support.

The service identified significant safeguarding concerns, resulting in 23 child safeguarding referrals and six adult safeguarding referrals.

The project highlighted the substantial barriers many people seeking asylum face when trying to access healthcare, including;

- Delays in GP registration
- Language barriers
- Difficulties accessing urgent care
- Challenges navigating NHS systems
- Barriers to mental health support.

Our findings demonstrated how fragmented access pathways can create avoidable clinical risk and worsen health inequalities for people living in contingency accommodation.

Alongside supporting individuals to access care, the project generated valuable learning for NHS partners and contributed to ongoing work to improve healthcare access for people seeking asylum across North East London.

Our findings demonstrated how fragmented access pathways can create avoidable clinical risk

Policy and Advocacy

Our policy and advocacy work aims to make systemic changes so that those currently excluded from healthcare can access health services.

During 2025, we continued to challenge the NHS charging regime, which fundamentally undermines the right to healthcare, and we worked to protect the health and welfare of asylum seekers in response to continuing anti-migrant legislation and policies.

We published a report on the Home Office site at RAF Wethersfield in Essex, which documented the mental health crisis we observed in residents and held a briefing for journalists.

How we help

The High Court heard a legal challenge to the use of the site, brought by several of our patients, which found people had been placed at the site unlawfully. We provided a witness statement, based on our medical evidence, to assist the court.

Our work was featured in the Guardian, the Independent, iPaper, the British Medical Journal.

We worked to ensure policymakers have access to evidence on refugees and migrants, submitting evidence to a number of policymaking consultations including the Home Affairs Select Committee inquiry on Home Office management of asylum accommodation and a Council of Europe Parliamentary Assembly Migration Committee roundtable on public and private actors in migration management.

In early 2025 we gave evidence to the UK Covid-19 inquiry on the experiences of refugees and migrants during the pandemic and their access to vaccines and therapeutics.

The Inquiry published a damning report, recognising the serious barriers faced by migrant communities in accessing Covid-19 vaccination and the damaging impact of the NHS charging regime.

We continue to coordinate and hold regular meetings with the Expert Consortium on Refugee and Migrant Health, a group of senior stakeholders and experts including the BMA and Medical Royal Colleges.

Safe Surgeries

Our work to support GP Practices to help them to deliver inclusive registration and access across England has grown significantly over the last 12 months.

We know that people seeking asylum and undocumented migrants can face significant barriers in accessing primary care due to restrictive practices (e.g. requiring documentation) which is wrongly requested by some GP practices.

**In 2025, over 500
GP surgeries
signed up to Safe
Surgeries initiative**

By the end of 2025, we were supporting a thriving network of over 2,600 GP practices that have signed up to our Safe Surgeries initiative, with 500 new surgeries signing up during 2025.

In the last 12 months we delivered seven training sessions to over 300 people working in primary care.

Over 3,600 primary care staff completed our e-learning course, and overall GP surgeries gave our training sessions an average score of **4.7 out of 5** when asked if our training has improved their knowledge of rights to NHS services.

How we help

Our expertise is valued by our peers working in primary healthcare.

During 2025 our Safe Surgeries initiative was featured by the [World Health Organisation as a case study of interventions to promote the health of refugees and migrants](#) and included in one of the [UK Chief Medical Officer's annual 2025 reports](#) as an example of best practice.

In 2025, we have launched our new [Safe Surgeries toolkit for clinicians caring for people seeking asylum and refugees](#).

The toolkit has been downloaded 218 times.

Funding from British Medical Association Giving enabled us to work with TortureID to produce template letters for GPs supporting people seeking asylum in initial accommodation.

Experts by Experience

We continue to develop and extend the input of our team of 32 volunteers with lived experience of healthcare exclusion.

Our expert by experience volunteers played an active role in our wider policy work, providing engaging and advising policy makers and influencers across the UK.

This included advising government as it develops its Tuberculosis Action Plan for England and working with the [UK Health Security Agency on a report on inclusive approaches to health protection](#).

Throughout the year, our patients continued to speak to journalists, sharing their experiences of navigating the UK health system and perspective on solutions. Seven volunteers took part in media and spokesperson training.

The group worked with Thrive LDN to co-design a wellbeing guide for people seeking sanctuary in the UK.

Supported and funded by the Mayor of London, ["It's Okay Not To Be Okay"](#) provides accessible, practical support for anyone experiencing emotional strain linked to migration and displacement.



Our International Work

As a member of the Médecins du Monde International, we regularly support our operations responding to emergencies globally.

In 2025, thanks to the support of our UK based supporters and donors, we were able to assist our international operations in Madagascar, Ukraine, Myanmar, Nepal, The Democratic Republic of Congo, and the Occupied Palestinian Territories (Gaza and West Bank). Our continued humanitarian response in Gaza and the West Bank.

In 2025, our teams of doctors, midwives, nurses and psychologists delivered 13,000 consultations per week across the Gaza Strip.

A third of consultations were made in partnership with local NGOs.

Access to health has become so difficult that our doctors are seeing extraordinary numbers of patients every day. At one of our clinics in Al Azhar we saw over 1,000 patients in a single day.

Thanks to our donors, we have maintained access to five clinics and ensured sustainable access to medicines and essential medical equipment. We also delivered thousands of mental health support sessions to help cope with trauma and offer a safe space to talk.

In November 2025, we launched a vaccination campaign in four of our clinics, to prevent risks of epidemics. In 2026, we will open two more clinics in Gaza City to answer to ever-growing needs.

Our emergency response in Myanmar.

On 28th March 2025, a devastating 7.7 magnitude earthquake struck Myanmar. A country already overwhelmed by a civil war, military restrictions and isolation.

As a result of the earthquakes:

- 5,352 people sadly lost their lives
- 7,108 people were injured
- 200 health facilities were destroyed

Thanks to our medical team in Myanmar, we assessed health needs amongst the affected population **within** 24 hours of the earthquake striking, and were able to:

- **Conduct more than 10,000 consultations through two mobile clinics.**
- **Train 70 local health workers and community members on the risks of epidemic outbreaks. Large scale, unplanned displacement can trigger epidemics and health crises.**
- **Rehabilitate 6 health facilities**
- **Support 18 health facilities with distribution of medicines and medical supplies.**
- **Distribute 1,400 hygiene and dignity kits.**

1,000

Patients seen in a single day.

13,000

Consultations delivered per week across the Gaza Strip.

Our Organisation

Board of Trustees

By the end of 2025, there are seven trustees (two having left in 2024).

Overview

Doctors of the World UK is a registered charity in England and Wales and part of the Médecins du Monde international network. It is an independent organisation that shares the values and principles of the Médecins du Monde network.

We benefit from the technical and financial support being part of a wider network provides, as well as being able to support our network colleagues in resourcing international operations and advising on international governance.

The charity Doctors of the World UK is a company limited by guarantee (1997) and governed by its Memorandum of Articles. The directors of the company are also trustees for the purposes of charity law and meet every six weeks to review the activities and strategic plans of Doctors of the World UK, and to receive and consider financial updates and forecasts.

The day-to-day management of the organisation is delegated to the Executive Director who is responsible for executing the strategic and operational plans agreed by the trustees.

A Senior Management Team meets weekly.

It is responsible for delivery of the organisation's strategy and policies.

Executive Director: Simon Tyler

Head of Finance: Olga Zakharenko

Head of Services: Amardeep Kamboz

Head of Policy and Advocacy: Anna Miller

Head of Fundraising and Communications: Samantha Braithwaite, Appointed 18th November 2025.

Kate Delaney, resigned 3rd January 2025

Associate Director of Research: Lucy Jones, left 5th February 2025.



Our Organisation

Trustees

All trustees give their time voluntarily and receive no compensation or benefits from Doctors of the World UK. The trustees are covered by an indemnity insurance policy, which is renewed annually.

Trustees are recruited to ensure a spread of relevant skills across the Board which is guided by annual (skills) audit to identify additional needs the charity and Board might require.

All trustee roles are advertised with an open and transparent process with interview. Applications are treated equally regardless of their source.

The aim is to have a Board that is balanced in terms of diversity and that includes people with the skill sets the charity needs.

These include medical field experience, senior leadership in UK public health, financial management, marketing/promotion, fundraising, legal/compliance and lived experience.

Remuneration policy

The salaries of Doctors of the World UK staff are benchmarked against comparable organisations every three years commencing 2024, including other charities, the last one was implemented in early 2024.

Doctors of the World UK aims to set salaries equivalent to the median for such organisations.

All posts are evaluated based on agreed, organisation-wide criteria that determine the grade and salary for the post, the details of which are available to all staff in the staff handbook and relevant Reward Policy.

The overall goal of the charity's pay policy is to offer fair pay to attract and keep appropriately qualified staff to lead, manage, support and/or deliver the charity's aims.

The scales are reviewed annually by the Board, who consider cost of living and other external factors also in setting proposed salary increases.

Future Plans

We annually review our aims, objectives, and activities as part of the budget process. This review looks at what we achieved and the outcomes of our work in the previous 12 months.

This critical review also looks at the success of each key activity and the benefits they have brought to those groups of people we exist to help. This ensures our aims, objectives and activities remain focused and enables us to deliver our strategic objectives as efficiently as possible.

As a result, Doctors of the World UK is evolving to meet the needs of our service users. We've become more responsive and flexible in our service delivery, partnering with other service-focused organisation to meet their populations, and exploring ways to integrate outreach into their spaces.

This shift will be echoed in our new 2027 – 2032 Strategic Plan which we will be developing in mid-2026.

As part of this shift, our Stratford clinic closed at the end of March 2025, allowing us to focus our efforts where they can have the greatest impact.

We plan to grow our mobile clinic services, delivered in partnership with trusted local organisations, to reach people in their communities, build stronger relationships with those most at risk of exclusion, and take an iterative and evaluative approach to what and how we deliver as we continue to gain a better understanding of needs. These changes will help us deliver more sustainable, accessible, and impactful support, and ensure we remain responsive to the evolving needs of the people we serve.

We are also investing in the expansion of our Advice Line, to improve its reach and accessibility, helping more people to overcome barriers and claim their right to healthcare.

Our advocacy and campaigning work continue to focus on strengthening the healthcare rights of those who are systematically and intentionally excluded from NHS services, using evidence and data from our services to challenge the NHS Migrant Charging Policy.

We will also work to ensure that our patients and the UK medical sector, have a strong voice in debates around immigration and asylum policy.

Internationally, we have forged agreements within the Medecins du Monde Network to grow our support for international operations, including the creation of specific positions in the UK office to provide resources for emergencies and longer-term health-based projects.

Considering the MDM Network works in more than 70 countries globally, this is seen as a significant step towards Doctors of the World UK becoming a more proactive member of the Network.

Volunteers

Our ability to secure essential care for people in vulnerable circumstances depends upon support from volunteers.

They are at the heart of our organisation. In the UK, volunteers staff our clinics, run our Advice Line and casework services, and help run our administrative office.

Overseas, we depend upon the skills, dedication, and determination of a broad range of volunteers to deliver network initiatives.

They work hard to coordinate emergency and long-term programmes in conflict and non-conflict settings to ensure that medical care is available to those who need it most.

Fundraising Highlights

We are incredibly grateful to our donor community for their wonderful support in 2025.

In a year marked by global uncertainty and shifting donor priorities in response to the cost-of-living crisis in the UK and beyond, our supporters continued to demonstrate remarkable generosity, allowing us to continue supporting people across the world to access the healthcare they need and are entitled to.

Support from the public

Our wonderful community of individual donors were an essential part of our fundraising in 2025, providing us with consistent support throughout the year.

In addition:

- We have a successful individual giving programme with committed regular donors.
- Our Big Give Christmas appeal raised £18,627 to support our domestic programmes.
- Support from grants and foundations
- Our grant-giving trust and foundation supporters played a vital role in our work in 2025, enabling us to deliver our programmes in the UK and abroad. Key highlights include:
- Funding from the Paul Hamlyn Foundation to support our policy and advocacy work in the UK.

**WE ARE INCREDIBLY
GRATEFUL TO OUR DONOR
COMMUNITY**

- Funding from the National Lottery Community Fund to deliver our programmes across the UK, enabling asylum seekers, refugees, and migrants to safely access NHS services whilst challenging and overcoming the barriers that are causing their exclusion from health services.
- Funding from Choose Love to deliver our healthcare services in Gaza.

Overall, in 2025, we raised £852,349 of unrestricted income and an amazing £1,405,672 of restricted income.

Our fundraising supporters:

- **Choose Love**
- **Garfield Weston Foundation**
- **James Tudor Foundation**
- **The National Lottery Community Fund**
- **The Paul Hamlyn Foundation**
- **The A B Charitable Trust**
- **The Tolkien Trust**
- **The Disrupt Foundation**
- **START Network**
- **British Medical Association**
- **National Association of Sessional GPs**

Grant making policy

By being a member of the Médecins du Monde International Network, part of our charitable activity is to provide grants to colleagues within the network to facilitate their implementing programmes that meet our objectives, often emergency humanitarian interventions.

The grants are made to successful chapters who fulfil the agreed criteria for each programme and who are best suited to deliver the objectives of the activity.

In 2025 the chapters we supported were France, Spain and Belgium.

Financial review and highlights overview

Total incoming resources for the year amounted to £2,258,021 (2024: £1,708,937), representing a year-on-year increase of £549,084 (32%).

This growth was primarily driven by increased income from international activities.

Of the total income, restricted income accounted for £1,405,672 (2024: £1,013,157), while unrestricted income was £852,349 (2024: £695,780).

Gifts in kind were valued at £23,430 in 2025, compared with £48,943 in the previous year.

Total expenditure for the year was £2,121,465 (2024: £1,726,332), representing a 23% increase. Of this amount, £1,935,973 was spent on charitable activities (2024: £1,537,401). Other costs, including fundraising expenses and a proportion of overheads, totalled £185,492 (2024: £188,931). Grants to Médecins du Monde chapters totalled £981,920 (2024: £579,323), an increase of £402,597.

This reflected a renewed commitment by Doctors of the World UK to support international colleagues responding to humanitarian emergencies across the globe.

A detailed breakdown of income and expenditure is provided in the Statement of Financial Activities (SOFA) and the accompanying Notes to the Accounts, which outline the charity's activities and associated costs.

The charity successfully achieved its fundraising target for the year, ensuring sufficient unrestricted reserves to support long-term financial sustainability.

Looking ahead, a strengthened Senior Management Team has undertaken a comprehensive review of operational models, resulting in streamlined expenditure and improved efficiency.

These changes are intended to support balanced budgets in 2026 and future years.

The Board of Trustees regularly reviews organisational risks, including financial risks, and ensures that reserves are maintained at an appropriate level to support the charity's core activities.

Financial performance is monitored through six-weekly reviews of management accounts and financial reports, including comparisons against the latest budget forecasts.

The Finance and Fundraising Sub-Committee plays a key role in monitoring income and expenditure.

Income sources remained stable and performed in line with expectations throughout the year. Based on the assumptions underpinning the 2025 budget, the financial statements have been prepared on a going concern basis.

We successfully achieved our fundraising target for the year

32%
Year on Year increase for income.

Financial review and highlights overview

Reserves policy

At 31 December 2025, total reserves amounted to £448,866 (2024: £312,310), of which £354,221 (2024: £239,179) were unrestricted.

This represents a significant increase of approximately 48% in unrestricted reserves compared with the previous year.

Restricted reserves represent funds provided by donors for specific programmes and activities and are applied in accordance with the purposes for which they were given. Doctors of the World UK does not maintain any designated funds.

The unrestricted reserves of £354,221 are available to meet overhead costs, support charitable activities as determined by trustees and management, and fund investment in fixed assets.

Doctors of the World UK's reserves policy is to maintain unrestricted reserves equivalent to approximately three months of operating expenditure. This ensures that the organisation can continue its core activities during periods of unforeseen financial difficulty.

At the end of 2025, unrestricted reserves represented 3 months of budgeted expenditure (2024: 3 months), demonstrating continued compliance with the reserves policy.

The Board of Trustees meets every six weeks through the established Finance and Fundraising Group and Audit and Risk Group to review financial risks and ensure the ongoing financial health and sustainability of the charity.

Risk management

At Doctors of the World, we manage identified risk through the use of our risk register, this allows us to regularly review the risk exposure and also likelihood and impact any such risk might have on the organisation, staff, service users, trustees and reputation amongst others.

It also allows us to mitigate such risk by adopting systems and procedures relevant. Risk assessments are carried out continuously by the senior management team and the risk register is reviewed by the routinely by the Audit & Risk sub-committee and onwards by the Board of Trustees quarterly.

The current risk register identifies 33 risks related to Governance, Operations, Financial, Regulatory and External of which below is only a sample.

Risk management

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The current risk register identifies 33 risks related to Governance, Operations, Financial, Regulatory and External of which below is only a sample.

Principle risks and uncertainties	Mitigation
Unmanaged conflicts of interest	Agreed protocol for disclosure of potential conflicts of interest
Breach of constitution	Ensure that the current constitutional documents (Memorandum of Articles) are up to date and still relevant. The Audit & Risk committee are aware of any real or potential breaches in advance and can provide mitigation
Loss of key staff/volunteers	Staff handbook/volunteer policies to improve experience. Workplans and appraisals and small training fund. Salary scale review as well as train managers on the process of writing job descriptions to optimise talent and salary setting Review of all staff/volunteer JDs to ensure up to date and graded fairly. Work with external Job evaluation company to neutrally set bands.
Loss of function of IT systems	Ensure all MS Office applications are up to date. Strong policies/anti-virus software is in place. Ensure all staff and trustees use official Doctors of the World emails and do not share files online through email. Ensure use of all Office 365 applications

Risk management

Income does not cover operating costs (caused by a failure to reach unrestricted income targets for fundraising streams)	Annual budgets are set with unrestricted income targets. Budgets undergo regular review and if necessary, revision. Fundraising team monitors the progress weekly and reports into the Senior Management Team. Small deficits can be met from existing reserves to the extent that such reserves are sufficient. Annual budgets are set with unrestricted income targets. Budgets undergo regular review and if necessary, revision. Fundraising team monitors the progress weekly and reports into the Senior Management Team. Small deficits can be met from existing reserves to the extent that such reserves are sufficient. Audit, Fundraising and Risk sub-committee regularly review and offers advice/recommendations on these issues.
Critical incident in programme delivery caused by clinical negligence, breach of regulations, serious safeguarding concerns, injury to vol/staff or service user or an allegation of abuse	The organisation is registered, compliant and reviewed by the CQC. The UK Clinic Manager is a registered manager with the CQC. The organisation has a Clinical Lead Board member with responsibility for Safety and Quality. Insurance in place to react to the various risks involved in this activity. Quarterly Safety and Quality meetings provide oversight and report to the board. Staff and volunteers are trained, supported and regularly supervised. The organisation has a safeguarding and clinical governance policy which is available in the clinic. Each clinic session ends with an all staff/volunteer debrief to identify any issues to follow-up. Updated Local Security Plans are in place and observed by all staff. Assess the risk to staff members as a group and individually. Daily/regular updates to all staff as necessary.
Employment issues caused by poor terms and conditions, staff morale, over worked etc.	Staff handbook/policies to improve experience. Workplans and appraisals and small training fund. Salary scale review as well as train managers on the process of writing job descriptions to optimise talent and salary setting. Review of all staff JDs to ensure up to date and fairly graded.
Public perception and adverse publicity	Check media daily for increase in anti-NGO or anti-migrant behaviour. Ensure policies are followed regarding communication guidelines. Any possible provocative communications are checked by Executive Director/SMT. No staff or volunteer is requested to work under such conditions.



Acknowledgement of support

We'd like to thank all the donors who helped us in 2025 and whose ongoing support makes it possible for us to continue to provide access to healthcare for people in vulnerable situations, both in the UK and internationally.

Statement of trustees' responsibilities

The trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

The trustees (who are also directors of Doctors of the World UK for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year



HEALTHCARE IS A HUMAN RIGHT.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

WE WOULD LIKE TO THANK ALL THE DONORS WHO HELPED US IN 2025

Approval

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware;
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

This report has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

It was approved by the Board of Directors and Trustees on 21 July 2026 and signed on its behalf by:

A handwritten signature in black ink, appearing to be 'SL' or similar, written in a cursive style.

Dr Steven Lloyd, President

Independent auditors' report to the trustees of Doctors of the World UK

Opinion

We have audited the financial statements of Doctors of the World UK (the 'charitable company') for the year ended 31 December 2025 which comprise the Statement of Financial Activities, the Balance Sheet statement of cash flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025

and of its income and expenditure for the year then ended;

- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Independent auditors' report to the trustees of Doctors of the World UK

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Independent auditors' report to the trustees of Doctors of the World UK

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charitable company's policies and procedures relating to:
- Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
- The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.

We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.

- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Independent auditors' report to the trustees of Doctors of the World UK

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Independent auditors' report to the trustees of Doctors of the World UK

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation.

The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at:

[www.frc.org.uk/auditorsresponsibilities]

This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006.

Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose.

To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Anthony Epton (Senior Statutory Auditor)

for and on behalf of

**Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG**

Doctors of the World UK
Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 December 2025

		Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
	Note						
Income from:							
Donations	2	609,107	-	609,107	520,400	-	520,400
Charitable activities							-
International actions	3	-	1,019,135	1,019,135	-	600,702	600,702
National actions	3	243,242	386,537	629,779	175,380	412,455	587,835
Total income		852,349	1,405,672	2,258,021	695,780	1,013,157	1,708,937
Expenditure on:							
Raising funds	4	185,492	-	185,492	188,931	-	188,931
Charitable activities							
International actions	4	269,183	991,968	1,261,151	134,422	602,702	737,124
National actions	4	282,632	392,190	674,822	312,372	487,905	800,277
Total expenditure		737,307	1,384,158	2,121,465	635,725	1,090,607	1,726,332
Gains / (losses) on revaluation of fixed assets				-	-	-	-
Actuarial gains / (losses) on defined benefit pension s		-	-	-	-	-	-
Other gains / (losses)		-	-	-	-	-	-
Net movement in funds		115,042	21,514	136,556	60,055	(77,450)	(17,395)
Reconciliation of funds:	16						
Total funds brought forward		239,179	73,131	312,310	179,124	150,581	329,705
Total funds carried forward		354,221	94,645	448,866	239,179	73,131	312,310

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 16 to the financial statements.

Doctors of the World UK
Balance sheet
Company no. 3483008

As at 31 December 2025

			2025	2024
	Note	£	£	£
Fixed assets:				
Tangible assets	11		<u>26,491</u>	<u>34,473</u>
			26,491	34,473
Current assets:				
Stock	12	1,590		1,502
Debtors	13	104,986		71,258
Cash at bank and in hand		<u>745,914</u>		<u>604,250</u>
		852,490		677,010
Liabilities:				
Creditors: amounts falling due within 14		<u>430,115</u>		<u>399,173</u>
Net current assets			<u>422,375</u>	<u>277,837</u>
Total net assets	15		<u><u>448,866</u></u>	<u><u>312,310</u></u>
The funds of the charity:				
Restricted income funds	16		94,645	73,131
Unrestricted income funds	16		<u>354,221</u>	<u>239,179</u>
Total charity funds			<u><u>448,866</u></u>	<u><u>312,310</u></u>

Approved by the trustees on 21 July 2026 and signed on their behalf by:



Steven Lloyds
President

Doctors of the World UK
Statement of cash flows

For the year ended 31 December 2025

	Note	2025	2024
		£	£
Cash flows from operating activities			
Net cash provided by / (used in) operating activities	17	145,708	220,264
Cash flows from investing activities:			
Purchase of fixed assets		(4,044)	-
Net cash used in investing activities		(4,044)	-
Change in cash and cash equivalents in the year		141,664	220,264
Cash and cash equivalents at the beginning of the year		604,250	383,986
Cash and cash equivalents at the end of the year		745,914	604,250

Doctors of the World UK

Notes to the financial statements

For the year ended 31 December 2025

1 Accounting policies

a) General information

Doctors of the World UK is a charitable company limited by guarantee and is incorporated in England and Wales. The registered office address is #4.2, 244-254, Cambridge Heath Rd, London E2 9DA.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

Key judgements that the charitable company has made which have a significant effect on the accounts include the likelihood of renewal of institutional grants.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) Critical accounting estimates and areas of judgement

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

f) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably. Income includes associated gift aid tax reclaims.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

g) Donations of goods, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated goods, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; an equivalent and corresponding amount is then recognised in expenditure in the period of receipt.

Doctors of the World UK

Notes to the financial statements

For the year ended 31 December 2025

For the year ended 31 December 2025

h) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

i) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

j) Expenditure and irrecoverable VAT

Expenditure, including grants made, is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds relate to the costs incurred by the charitable company in encouraging third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services undertaken to further the purposes of the charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

k) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity:

Support costs:-based on FTE of staff directly involved in the national or international actions

Governance costs:-based on FTE of staff directly involved in the national or international actions.

l) Grants payable

Grants payable are made to third parties in furtherance of the charity's objectives. Single or multi-year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the trustees have agreed to pay the grant without condition, or the recipient has a reasonable expectation that they will receive a grant and that any condition attaching to the grant is outside of the control of the charity.

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

m) Foreign Exchange

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the exchange rate prevailing at the date of the transaction. Exchange differences are taken into account in arriving at the net incoming resources for the year

Doctors of the World UK

Notes to the financial statements

For the year ended 31 December 2025

n) Tangible fixed assets

Purchases are capitalised as fixed assets where the price exceeds £350. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment 4 years

Fixtures and fittings 5 years

Motor Vehicle 7 years

Restricted fixed assets are initially recognised within restricted funds. Following completion of the programme the asset and any associated depreciation are derecognised and transferred into unrestricted funds.

o) Stocks

Stocks are stated at the lower of cost and net realisable value. Donated items of stock, held for distribution or resale, are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

p) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered.

Prepayments are valued at the amount prepaid net of any trade discounts due.

q) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months

or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

r) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

s) Pensions

The charity provides staff who have completed their probation period access to a Group Personal Pension scheme with Scottish Widows. For contributing members of staff the charity contributes 6% of salary.

t) Operating Leases

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the Statement of financial activities on a straight line basis over the minimum lease term.

For the year ended 31 December 2025

2a Income from donations and legacies (current year)

	Unrestricted £	Restricted £	2025 Total £
Functioning grants from Médecins du Monde France	150,000	-	150,000
Other donations and gifts	459,107	-	459,107
	<u>609,107</u>	<u>-</u>	<u>609,107</u>

2b Income from donations and legacies (prior year)

	Unrestricted £	Restricted £	2024 Total £
Functioning grants from Médecins du Monde France	166,008	-	166,008
Other donations and gifts	354,392	-	354,392
	<u>520,400</u>	<u>-</u>	<u>520,400</u>

Other donations and gifts include pro-bono legal advice in 2025 £8,800 (2024: £14,800)

For the year ended 31 December 2025

3 Income from charitable activities

	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Africa Advocacy Foundation	-	-	-	19,707
Allen and Overy Foundation	-	-	-	10,000
James Tudor Foundation	-	-	-	8,000
Médecins Sans Frontières	-	-	-	43,206
DISRUPT Foundation	-	-	-	34,800
MdM Investment	-	43,500	43,500	-
MDM Network	-	106,319	106,319	-
NHS North East London ICB	-	30,553	30,553	-
BMA	-	41,280	41,280	34,196
Myanmar Appeal	-	8,000	8,000	-
Trust for London	-	3,998	3,998	-
Tolkien Trust	80,000	-	80,000	18,750
Paul Hamlyn Foundation	-	55,911	55,911	80,000
National Lottery	-	82,246	82,246	54,424
The Potel Charitable Trust	500	-	500	80,471
Jacob Charitable Trust	700	-	700	-
The Souter Charitable Trust	3,000	-	3,000	-
The Fulmer Charitable Trust	1,500	-	1,500	-
Gowling WLG (UK) Charitable Trust	2,000	-	2,000	-
THE ERNEST INGHAM	2,500	-	2,500	-
TREES OF THE LEIGH	2,000	-	2,000	-
CAF	5,100	-	5,100	-
THOMAS SIVEWRIGHT	750	-	750	-
The N Smith Charitable Settlement	750	-	750	-
ELEANOR HAMILTON	5,000	-	5,000	-
The Fyrish Foundation	25,000	-	25,000	-
Daughters of Jesus	500	-	500	-
CSF GRANT	500	-	500	-
WESTON CHARLES WESTON-	350	-	350	-
GARFIELD WESTON	25,000	-	25,000	-
CYMAR LUDLOW QUAKERS	65	-	65	-
ORR MACK FOUND L SHAREGIFT	35,000	-	35,000	-
CHARLES S FRENCH C	5,000	-	5,000	-
THE BIG GIVE TRUST	1,701	-	1,701	-
Epic Consultants	-	-	100	-
The Big Give Trust	-	100	-	15,469
City Bridge Trust	-	-	-	53,000
Pickwell Foundation	8,333	-	8,333	10,000
AB Charitable Trust	30,000	-	30,000	30,000
Donation in kind	-	14,630	14,630	-
<i>Other income from National Actions</i>	7,993	-	7,993	95,812
Sub-total for National Actions	243,242	386,537	629,779	587,835
Choose Love	-	55,136	55,136	-
Madagascar	-	307,217	307,217	120,629
Muslim Charity	-	14,758	14,758	-
Ukraine Donation	-	367,024	-	63,658
Save The Children	-	250,000	367,024	20,000
Myanmar	-	25,000	250,000	396,415
NEPAL	-	-	25,000	-
			1,019,135	-
Sub-total for International Actions	-	1,019,135		600,702
Total income from charitable	243,242	1,405,672	1,648,914	1,188,537

Other income from National Actions includes the donation of volunteer time and programme expenses for clinic and caseworker activities to the value of £14,630 (2024: £34,133).

For the year ended 31 December 2025

4a Analysis of expenditure (current year)

	Charitable activities					
	Cost of raising funds £	International Actions £	National Actions £	Governance costs £	Support costs £	2025 Total £
Staff costs (Note 7)	83,251	10,048	388,357	35,730	205,550	722,936
Fundraising and publicity costs	45,200	-	-	-	-	45,200
Direct activity costs	17,449	-	142,430	-	-	159,879
Grant funding (Note 5)	-	981,920	-	-	-	981,920
Other costs	-	-	530,787	6,186	205,344	211,530
	145,900	991,968		41,916	410,894	2,121,465
Support costs	35,927	244,265	130,702	-	(410,894)	-
Governance costs	3,665	24,918	13,333	(41,916)	-	-
Total expenditure 2025	185,492	1,261,151	674,822	-	-	2,121,465

Of the total expenditure, £737,307 was unrestricted and £1,384,158 was restricted.

4b Analysis of expenditure (prior year)

	Charitable activities					
	Cost of raising funds £	International Actions £	National Actions £	Governance costs £	Support costs £	2024 Total £
Staff costs (Note 7)	100,676	23,378	480,165	29,925	148,771	782,915
Fundraising and publicity costs	49,376	-	-	-	-	49,376
Direct activity costs	4,426	-	174,174	-	-	178,600
Grant funding (Note 5)	-	579,324	-	-	-	579,324
Other costs	-	-	-	19,391	116,726	136,117
	154,478	602,702	654,339	49,316	265,497	1,726,332
Support costs	29,056	113,364	123,077	-	(265,497)	-
Governance costs	5,397	21,058	22,861	(49,316)	-	-
Total expenditure 2024	188,931	737,124	800,277	-	-	1,726,332

Of the total expenditure, £635,725 was unrestricted and £1,090,607 was restricted.

For the year ended 31 December 2025

5 Grant making

	Grants to institutions £	2025 £	2024 £
Cost			
Médecins du Monde - France	791,631	791,631	432,056
Médecins du Monde - Spain	28,016	28,016	133,268
Médecins du Monde - Belgium	162,273	162,273	
Médecins du Monde - Greece	-	-	14,000
At the end of the year	981,920	981,920	579,324

The above grants to other Médecins du Monde chapters reflect the collaborative nature of the implementation of international grants, whereby Doctors of the World UK works with other chapters who fulfil the agreed criteria for each programme and who are best suited to deliver the objectives of the activity.

6 Net expenditure before transfers for the

This is stated after charging / (crediting):

	2025 £	2024 £
Depreciation	12,026	15,187
Operating lease rentals:	8,174	8,174
Auditor's remuneration (excluding VAT):	9,000	10,050
Foreign exchange loss	158	45

For the year ended 31 December 2025

7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2025 £	2024 £
Salaries and wages	626,858	684,856
Social security costs	63,922	58,722
pension schemes	32,156	39,337
	722,936	782,915

The following number of employees received employee benefits (excluding employer

	2025 No.	2024 No.
£70,000 - £79,999	1	1
£80,000 - £89,999	-	-

The total employee benefits of the key management personnel were £304,197 (2024: £344,383).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2024: £nil). No charity trustee received payment for professional or other services supplied to the charity (2024: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £622.21 (2024: £1,714)

8	Staff numbers count based on number of staff employed) during the year was as follows:		
		2025	2024
		No.	No.
		0.4	0.3
	International actions	12.8	12.0
	National actions	1.9	2.6
	Fundraising and Communications	3.8	3.3
	Office management and admin		
	Total Headcount	18.8	18.2
9	Related party transactions There werenorelatedpartytransactions during the year (2024: nil)		
10	Taxation The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.		

For the year ended 31 December 2025

11 Tangible fixed assets

	Fixtures and fittings £	Computer equipment £	Motor Vehicle £	Total £
Cost or valuation				
At the start of the year	3,208	53,782	136,14	193,132
Additions in year	-	4,044	-	4,044
At the end of the year	3,208	57,826	136,142	197,176
Depreciation				
At the start of the year	3,208	51,516	103,935	158,659
Charge for the year	-	1,855	10,171	12,026
At the end of the year	3,208	53,371	114,106	170,685
Net book value				
At the end of the year	-	4,455	22,036	26,491
At the start of the year	-	2,266	32,207	34,473

All of the above assets are used for charitable purposes.

12 Stock

	2025 £	2024 £
Medical supplies	1,590	1,502
	1,590	1,502

13 Debtors

	2025 £	2024 £
Other debtors	45,776	45,811
Prepayments	59,210	25,447
Accrued income	-	-
	104,986	71,258

For the year ended 31 December 2025

14 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	59,577	39,786
Taxation and social security	4,266	18,164
Other creditors	-	3,892
Deferred income	51,546	6,581
Accruals	314,726	330,750
	430,115	399,173

15a Analysis of net assets between funds

	Unrestricted £	Restricted £	Total funds £
Tangible fixed assets	26,491	-	26,491
Net current assets	327,730	94,645	422,375
Net assets at the end of the year	354,221	94,645	448,866

15b Analysis of net assets between funds (prior year)

	Unrestricted £	Restricted £	Total funds £
Tangible fixed assets	34,473	-	34,473
Net current assets	204,706	73,131	277,837
Net assets at the end of the year	239,179	73,131	312,310

For the year ended 31 December 2025

16a	Movements in funds (current year)	At the start of the year £	Income & gains £	Expenditure & losses £	Transfers £	At the end of the year £
	Restricted funds:					
	National actions					
	London Clinic					
	National Lottery	3,669	61,049	(61,151)	-	3,567
	Volunteer donations in kind	-	14,630	(14,630)	-	-
	NEL RAS Outreach Service					
	NHS North East London ICB	-	41,280	(41,280)		-
	HIV Screening Clinics					
	Africa Advocacy Project	7,291	-	(7,291)		-

For the year ended 31 December 2025

Mobile Clinic Vehicle	5,867	-	(5,066)	-	801
Mobile Clinic Vehicle (Birmingham)					
Tolkien	33,722	-	(10,171)	-	23,551
Safer Surgeries Project (National Advocacy)					
Paul Hamlyn Foundation	12,829	55,911	(49,282)	-	19,458
National Lottery	-	9,798	(9,798)	-	-
Right to Care (Experts by experience)					
Epic Consultants	-	100	-	-	100
Disrupt		43,500	(41,500)	-	2,000
Other restricted funds		-	-	-	-
Policy & Advocacy - General	7,412	-	(7,412)	-	-
BMA		8,000	(8,000)	-	-
National Lottery	-	11,399	(11,399)	-	-
	-			-	-
Other restricted donations	2,341	-	(340)	-	2,001
International actions					
Gaza Emergency Response project	-	69,894	(69,894)	-	-
Madagascar Cyclon	-	367,024	(367,024)	-	-
Other Int restricted donations	-	723,087	(679,920)	-	43,167
Total restricted funds	73,131	1,405,672	(1,384,158)	-	94,645
Unrestricted funds:					
General funds	239,179	852,349	(737,307)	-	354,221
Total unrestricted funds	239,179	852,349	(737,307)	-	354,221
Total funds	312,310	2,258,021	(2,121,465)	-	448,866

For the year ended 31 December 2025

16b	Movements in funds (prior year)	At the start of the year £	Income & gains £	Expenditure & losses £	Transfers	At the end of the year £
	Restricted funds:					
	National actions					
	London Clinics					
	City Bridge Trust	-	50,000	(50,000)	-	-
	National Lottery	2,240	52,300	(50,871)	-	3,669
	Volunteer donations in kind	-	34,143	(34,143)	-	-
	Other restricted donations and grants	-	23,000	(23,000)	-	-
	Migrant Health Project					
	MSF	-	43,206	(43,206)	-	-
	NEL RAS Outreach Service					
	NHS North East London ICB	-	34,196	(34,196)	-	-
	HIV Screening Clinics					
	Africa Advocacy Project	-	19,707	(12,416)	-	7,291
	Mobile Clinic Vehicle	17,022	-	(11,155)		5,867
	Mobile Clinic - Vehicle					
	Tolkien	43,893	-	(10,171)	-	33,722
	Safer Surgeries Project					
	Paul Hamlyn Foundation	14,000	54,424	(55,595)	-	12,829
	National Lottery	-	18,444	(18,444)	-	-
	Right to Care (Experts by experience)					
	Trust for London	11,977	18,750	(30,727)	-	-
	Disrupt	-	29,800	(29,800)	-	-
	Other restricted funds	-	2,815	(2,815)	-	-
	Policy & Advocacy - General	59,449	16,333	(68,370)	-	7,412
	National Lottery		9,727	(9,727)	-	-
	Other restricted donations	-	5,610	(3,269)	-	2,341
	International actions					
	Gaza Emergency Response project	2,000	184,287	(186,287)	-	-
	Ukraine Donation	-	20,000	(20,000)	-	-
	Madagascar Cyclon 2024 Season	-	396,415	(396,415)	-	-
	Total restricted funds	150,581	1,013,157	(1,090,607)	-	73,131
	Unrestricted funds:					
	General funds	179,124	695,780	(635,725)	-	239,179
	Total unrestricted funds	179,124	695,780	(635,725)	-	239,179
	Total funds	329,705	1,708,937	(1,726,332)	-	312,310

For the year ended 31 December 2025

16c Purposes of restricted funds in current year and prior year

National actions

The fund for National actions is established based on restricted donations to further our work in the UK, primarily in support of our U.K. clinics and other national programmes.

International actions

The fund for International actions is established based on restricted donations to further our work outside the U.K.

Credit balances on individual grant funds represent amounts where income has been recognised upon receipt and expenditure will be incurred in future periods. Debit balances represent amounts where donors make settlement for grant expenditure in arrears, and such amounts have or are to be received in future periods.

Transfers to restricted funds represent support from unrestricted funds to programmes where restricted funding has not been sufficient to deliver programme initiatives. Transfers from restricted funds represents support for unrestricted funding following completion of programme activities and reporting requirements.

17 Reconciliation of net expenditure to net cash flow from operating activities

	2025 £	2024 £
Net expenditure for the reporting period	136,556	(17,395)
(as per the statement of financial activities)		
Depreciation charges	12,026	15,187
Decrease/(increase) in stocks	(88)	277
Decrease in debtors	(33,728)	31,683
Increase/(decrease) in creditors	30,942	190,512
Net cash provided by / (used in) operating activities	145,708	220,264

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Operating lease commitments

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods:

	Property		Equipment		
	2025 £	2024 £	2025 £	2024 £	
Less than one year	7,324	7,324	850	850	
One to five years	-	-	-	-	
	7,324	7,324	850	850	

20 Controlling party

There is no single ultimate controlling party.

DOCTORS OF THE WORLD UK

A registered charity and company limited by guarantee.

Company number: 3483008

Charity number: 1067406

The Greenhouse

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